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CHICHELE PROFESSOR OF THE HISTORY OF

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the chap chain.*

16 March, 2000

Admiral Jay L. Johnson
Chief of Naval Operations
2000 Navy Pentagon
Washington DC 20350-2000
U.S.A.

Dear Admiral Johnson,

Further to discussions which have taken place between the First Sea Lord, Admiral Sir Michael Boyce and yourself, and between your staff and myself, I am writing formally to invite you to send an officer to Oxford to take part in a program of professionally related studies, and to propose concrete arrangements for the attachment.

As you know, this university benefited from the will of the late Lieutenant Guy Hudson, RN who left us a substantial sum for the education of officers of the Royal Navy and Royal Marines. This program (the Hudson Program) is now in its third year and has been well received by the Royal Navy. Each year the Royal Navy sends an officer in the rank of Commodore or Captain to take part in the program, and from next year a junior officer is expected to be added - probably in the rank of Lieutenant or Lieutenant Commander. We would like to build on this successful beginning by including an officer of the United States Navy, in the rank of Commander or Captain. His or her expertise would enable us to broaden our range of seminar and conference activities, and would provide a wonderful augmentation of the experience and viewpoints that we are currently able to employ in discussing international security issues. I hope that your service would also gain substantially by the additional training, education, experience and personal connections on this side of the Atlantic that would result from the attachment.

Let me mention some of the specific points which apply to this invitation. In order to match the experience of the senior Royal Naval officer here, we would like your officer to be of the rank of Commander or Captain. It would be preferable that that person should have a background in political-military affairs because this is the essence of what we focus on here in Oxford in the Strategic Studies programs. Again a master's degree in international relations or a related discipline would be useful (but not obligatory). The essential qualifications for the officer are intelligence and an ability to debate issues.

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The officer would normally take part in the following programs of study at Oxford:

- The Graduate class in Strategic Studies;
- Lecture courses conducted by myself relating to the history of modern warfare, and the interplay between strategic thought and the conduct of operations in the 20th century;
- Seminar courses in international security and foreign policy.

These courses would require some six hours a week attendance, leaving most of the week for research, visits, writing and attendance at other optional courses. The research element of the program would consist of preparation of a thesis of around 30,000 words, on a topic of the officer's own choosing (and which presumably would be set in consultation with your staff). This research work would be done under my overall supervision and with the academic support of other members of the University, as appropriate in each case.

Our experience with the Royal Navy encourages me to hope that your officer would virtually be an adjunct member of faculty as well as a researcher. The Hudson Fellows have made wonderful contributions to seminar and class discussion, and have played valuable roles in mentoring some of our graduate students. We would invite your officer to make seminar presentations and to play a leading role in discussions and conferences where his or her standing and experience would justify such participation.

Oxford is a fully collegiate university and this makes it essential for your officer to be based at one of the colleges. I have therefore approached St Antony's College, which is one of our leading graduate colleges and already host the Royal Navy's Hudson Fellow. I am delighted that the Warden Sir Marrack Goulding (who was Under-Secretary-General for Peacekeeping Operations at the UN from 1986 to 1993 and then USG for Political Affairs until 1997), has told me that the College will be ready to elect your officer as a Visiting Fellow of St Antony's during the academic year he/she is at Oxford.

St Antony's will require the payment of £6,670 in fees to cover tuition, lectures and classes provided by the University, access to libraries and use of the University's computer system including email and web access. The fee will also entitle your officer to 36 free high table dinners at St Antony's during the year, to which he/she will be able to invite guests at his/her expense. (High table is a formal dinner which is held in the college twice a week during term-time.)

St Antony's may be able to offer a single or unaccompanied officer a one bedroom apartment at a rent of around £600 per month. A married/accompanied officer would probably need to find his/her own accommodation in Oxford because the College has only a small number of 2 and 3 bedroom flats. Currently a four-five bedroom house in the central area would cost around £2000 per month. The College is unable to provide a separate workroom due to pressure on its existing facilities.

Book fees would be a matter for your discretion. The Hudson program provides £750 a year for the Royal Naval officer.

Colleges at Oxford are sovereign bodies and, as such, reserve the right to decide whom they elect as a visiting fellow. Sir Marrack Goulding has therefore asked that each year you offer the College two candidates of appropriate background, stating your own preference as to which of them should be elected. He assures me that the College will take strong account of your preference. This procedure has been applied to the Hudson Fellowship since its inception and I can confirm that it has not caused any problems for the Royal Navy.

As already mentioned, your officer would have access to the University's computer network, but it would be desirable for that person to have his/her own notebook computer and printer, with modem, running Windows 98, internet Explorer 5 and MS Office 2000.

The current Royal Naval Fellow, Captain Graham Wiltshire, can give further advice to prospective candidates. He can be contacted by email as:
graham.wiltshire@sant.ox.ac.uk

I hope very much that these proposals will be acceptable to you. Let me say in conclusion that I am very supportive of the activities of the Hudson Program and look forward eagerly to our having an officer of the United States Navy with us here in Oxford.

Yours sincerely



ROBERT O'NEILL



Robert O'Neill
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FIGURE 44